

Budget Overview

The City of Dallas has been consistently recognized for its judicious management of financial resources. An excellent bond rating, steady tax rate, and fair fee structures ensure the availability of necessary funds to support City services.

Property values increased 0.03% from \$66.48 billion in 2002 to \$66.50 billion in 2003, and the tax rate remains 69.98¢ per \$100 valuation. The City's property tax, sales tax receipts and other revenues support this budget.

Expenditures

	2002-2003 <u>Budget</u>	2003-2004 <u>Adopted Budget</u>	<u>% Change</u>
General Fund	\$814,999,426	\$811,103,217	-0.48%
Aviation	31,247,661	30,531,664	-2.29%
Convention Center	62,932,019	57,904,311	-7.99%
Development Services	15,237,480	16,267,605	6.76%
WRR	4,107,982	4,132,992	0.61%
Storm Water	19,910,055	23,311,052	17.08%
Water	371,385,862	382,497,052	2.99%
Debt Service	<u>130,221,006</u>	<u>127,658,175</u>	<u>-1.97%</u>
Total Operating Budget	\$1,450,041,491	\$1,453,406,068	0.23%
Capital Budget	<u>\$267,408,292</u>	<u>\$459,439,888</u>	<u>71.81%</u>
Total Budget	\$1,717,449,783	\$1,912,845,956	11.38%

Property Tax Rate

	<u>FY 02-03</u>	<u>%</u>	<u>FY 03-04</u>	<u>%</u>
General Fund	51.11¢	73	52.43¢	75
Debt Service	<u>18.87¢</u>	<u>27</u>	<u>17.55¢</u>	<u>25</u>
Total	69.98¢	100	69.98¢	100

Budget Highlights

AVIATION

- \$541,942 for additional Love Field parking system operation costs
- \$532,134 for costs related to the operation and maintenance of the new parking garage at Love Field
- \$84,000 to extend the existing Access Control Maintenance contract required by the Transportation Security Administration
- \$38,148 for carpet cleaning costs at Love Field
- \$122,247 in savings related to operation expenses of the Heliport

CITY ATTORNEY

- \$25,417 for full year funding for the newly created Dallas Municipal Magistrate Court
- \$49,780 for cash match funding for various grants
- \$25,000 for electronic research tools

CITY AUDITOR

- \$28,000 for the peer review audit required every three years by Governmental Auditing Standards

CIVIL SERVICE

- \$11,325 for background and motor vehicle records checks

CODE COMPLIANCE SERVICES

- \$398,905 for enhancement of response to multifamily zoning, premise and structural complaints and additional field inspections
- \$197,320 for relocation assistance with emphasis placed in the Cadillac Heights area

COMMUNICATION AND INFORMATION SERVICES

- \$521,581 for full year funding of Information Security Initiatives and current year proposed security needs and equipment
- \$175,000 for Mobile Data Terminal repair costs

CONVENTION AND EVENT SERVICES

- \$90,000 for advertising and contract service expenses related to the Farmers Market
- \$1,340,090 reduction in advertising payments to the Dallas Convention and Visitors Bureau associated with reduced Hotel/Motel Tax revenues
- \$1,383,359 reduction in expenses related to Reunion Arena from one-time and other maintenance costs due to reduced number of scheduled events
- \$493,500 reduction in food and beverage expenses due to the reduced number of scheduled events

COURT AND DETENTION SERVICES

- \$60,000 for increased costs to the security contract at 2014 Main and armored car services
- \$14,258 for full year funding for a court specialist for the newly created Dallas Municipal Magistrate Court

CULTURAL AFFAIRS

- \$307,496 for full year funding for the Latino Cultural Center, which will provide programming support and operational cost for this facility. The LCC will provide year-round cultural programming to preserve, develop and promote Latino and Hispanic arts and culture
- \$60,980 for equipment and contract fees for an instructor to staff and provide technical assistance at the full service virtual sound lab in the South Dallas Cultural Center with revenues generated from operations estimated to offset its costs
- \$37,044 to pay for the lease at the Ice House Cultural Center

DEVELOPMENT SERVICES

- \$480,000 for the implementation of an express plan review team of specialists from various disciplines that will meet with developers to streamline the review process by finalizing plans during coordination meetings
- \$300,000 for replacement vehicles used during field inspections
- \$120,000 for the implementation of a Land Bank program to acquire, maintain and convey below market tax-foreclosed vacant and developable lots for new housing development
- \$53,334 to assist the South Dallas Fair Park Trust Fund, the 2003 Bond Program, and CDBG projects and to enhance retail development activity in Southern Dallas
- \$63,159 to assist with industrial and commercial recruitment, bond projects and enhancement of land development
- \$40,000 to enhance service and efficiency at the Permit Center

ENVIRONMENTAL HEALTH SERVICES

- \$78,532 for control of mosquito infestations, including the purchase of chemicals and increased public education
- \$56,964 for a grant writer
- \$53,297 for a Substance Abuse Counselor for the Older Adult Substance Abuse program
- \$33,050 for homeless services at the Day Resource Center
- \$30,000 for a Community Service Worker to provide diabetes education citywide targeting those citizens most at risk
- \$10,283 for additional immunization services
- \$6,500 for costs associated with May Fair for Older Adults
- \$5,000 for environmental compliance of under/above ground storage tanks

EQUIPMENT AND BUILDING SERVICES

- \$2,587,800 for major maintenance of City facilities

- \$2,210,679 in savings as a result of the competitive assessment process for providing maintenance service for the City's fleet of heavy and light equipment (excluding Fire-Rescue and Landfill apparatus)
- \$403,158 for the operation and maintenance of the Arts District Parking Garage which will be offset by parking revenues
- \$284,103 in savings by eliminating 128 low use vehicles and \$132,684 in increased revenues earned through the sale of those vehicles
- \$250,875 for the operations and maintenance of the new Latino Cultural Center, Fire Station 39 and the Eco Park facilities
- \$123,105 for operations of the new Jack Evans Police Headquarters including custodial services
- \$71,555 for the increase in rental expense for Thanksgiving Square
- \$49,836 for the operation and maintenance of the new Trammell Crow Visitor Education Pavilion at the Dallas Arboretum
- \$43,658 reduction for window washing services by reducing the cycle from twice a year to once a year
- \$31,250 for full year funding of security at the newly created Dallas Municipal Magistrate Court

FINANCIAL SERVICES

- \$414,262 for the creation of a technical process review team to enhance efficiencies throughout the organization
- \$53,732 to improve operations and controls in the City Controller's Office
- \$32,102 for full year funding for two Spanish translators

FIRE DEPARTMENT

- \$6,230,287 for the second year of the three-year 5 percent uniform salary increase (effective December 2003)
- \$2,912,813 for the replacement of two ladder trucks, five engines and four battalion chief vehicles to be purchased with Equipment Notes
- \$1,470,987 for the replacement of 16 Mobile Intensive Care Rescue Units (MICU)
- \$969,707 for the addition of one peak demand MICU, including additional peak demand hours (from 72 to 86 hours per week, which reduces average times for emergency responses)
- \$245,400 for the second year of a two-year program to upgrade firefighter gear and to conform with standards established by the NFPA
- \$70,000 for the assessment center of promotional examinations

HOUSING

- \$394,000 for implementation of a Land Bank Program to acquire, maintain and convey below market, tax-foreclosed, vacant and developable lots for new housing development

HUMAN RESOURCES

- \$200,000 for Dallas Area Rapid Transit, DART Pass program

JUDICIARY

- \$19,750 for the full year funding for a bailiff for the newly created Dallas Municipal Magistrate Court
- \$56,087 for the full year funding for a Spanish interpreter
- \$14,820 for an X-ray Imaging Machine Computer for the Municipal Building

LIBRARY

- \$750,000 cash match for renovations of the 5th floor at the Central Library
- \$170,554 for partial year funding for operating costs for the new Arcadia Park Branch library scheduled to open in August 2004
- \$109,055 for pension and benefits for library pages

MAYOR AND COUNCIL

- \$64,338 to ensure adequate staffing levels and to improve the efficiency of service provided to Spanish speaking citizens

9-1-1 SYSTEM OPERATIONS

- \$702,338 to implement Phase II of the FCC's wireless 9-1-1 mandate

PARK AND RECREATION

- \$271,805 for full year funding for the Timberglen and Janie C. Turner recreation centers
- \$66,775 for full year funding for the grounds maintenance outside the perimeter wall of the Nasher Sculpture Garden

POLICE DEPARTMENT

- Increase Police Department's "street strength" with 40 additional uniform officers to improve policing and crime fighting efforts by:
 - Adding 20 officers
 - Reassigning 5 officers from Love Field, reflecting the policy change by the Transportation Security Administration regarding screening checkpoints
 - Reassigning 15 administrative positions
- \$10,275,321 for the second year of the three-year 5 percent uniform salary increase (effective December 2003)
- \$729,370 in savings from a reduction in sworn overtime and delaying the promotions of 45 sr. corporals, 15 sergeants and 5 lieutenants without a reduction of sworn strength
- \$816,385 for an efficiency review of police operations
- \$81,107 for cash match for Investigation of Violations of Emergency Protective Orders grant
- \$50,468 for additional field drug testing kits

PUBLIC WORKS AND TRANSPORTATION

- \$1,251,489 for the cost of demolition projects referred by the Urban Rehabilitation Standards Board and the City Attorney's Office
- \$1,229,177 in increased Storm Water reimbursements for increased storm water activities including dredging projects

- \$17,706 for full year funding of Environmental Protection Agency (EPA) mandate concerning storm water compliance activities, to be reimbursed from the Storm Water Drainage Management Fund

SANITATION

- \$1,450,000 increase for the completion of construction of Cell 5 at the McCommas Bluff Landfill
- \$1,195,486 increase for equipment note debt service payment for equipment replacement costs
- \$30,000 for increases in tire disposal and Dallas County Household Hazardous Waste fees
- Residential fee increased 73 cents, from \$15.13 to \$15.86 per month (does not include sales tax). Residential customers requesting multiple roll carts for service will be assessed an additional \$15.86 per month per cart. Residential pack out charges increased from \$55 per month to \$57.75 per month.

STORM WATER DRAINAGE MANAGEMENT

- Rate increase, ranging from 31 cents a month (from \$1.76 to \$2.07) for a residential lot of up to 5,000 square feet to \$3.57 a month (from \$13.88 to \$16.23) for a residential lot in excess of 43,600 square feet. This rate increase is expected to generate \$3,400,997 in additional revenues and to provide full cost recovery of the City's storm water related activities

STREET SERVICES

- \$8 million for the Streets 2010 Program
- \$1.1 million received in CDBG reimbursement for 2010 Streets maintenance program work in CDBG eligible areas as a result of increased funding from the sale of the Section 108 In-Town Housing Portfolio

WATER UTILITIES

- \$223,200,000 in capital improvements for Water and Wastewater facilities
- \$6,203,295 for power and chemical costs due to increased cost for electrical power and increased regulatory requirements from various government and bringing online a new sludge thickening facility and Ozone Disinfection Treatment Facility
- \$5,087,315 to establish leak detection crews, inflow and infiltration crews, staff the new ozonation facility, and staff customer service areas to expand service to citizens
- \$3,110,099 for non-fleet equipment required for daily water and wastewater system operation and maintenance
- \$610,409 for debt service repayment on November 2003 issuance of Equipment Notes to purchase replacement fleet and a Customer Response Management System module for Special Collections
- Increase retail rates by 11.3 percent. The increase would average \$1.59 a month for the 29 percent of customers who use up to 4,000 gallons a month; \$3.01 a month for the 46 percent who use between 4,001 and 10,000 gallons a month; \$3.87 a month for the 13 percent who use between 10,001 and 15,000 gallons a month; and \$7.63 for the 12 percent who use more than 15,000 gallons a month.

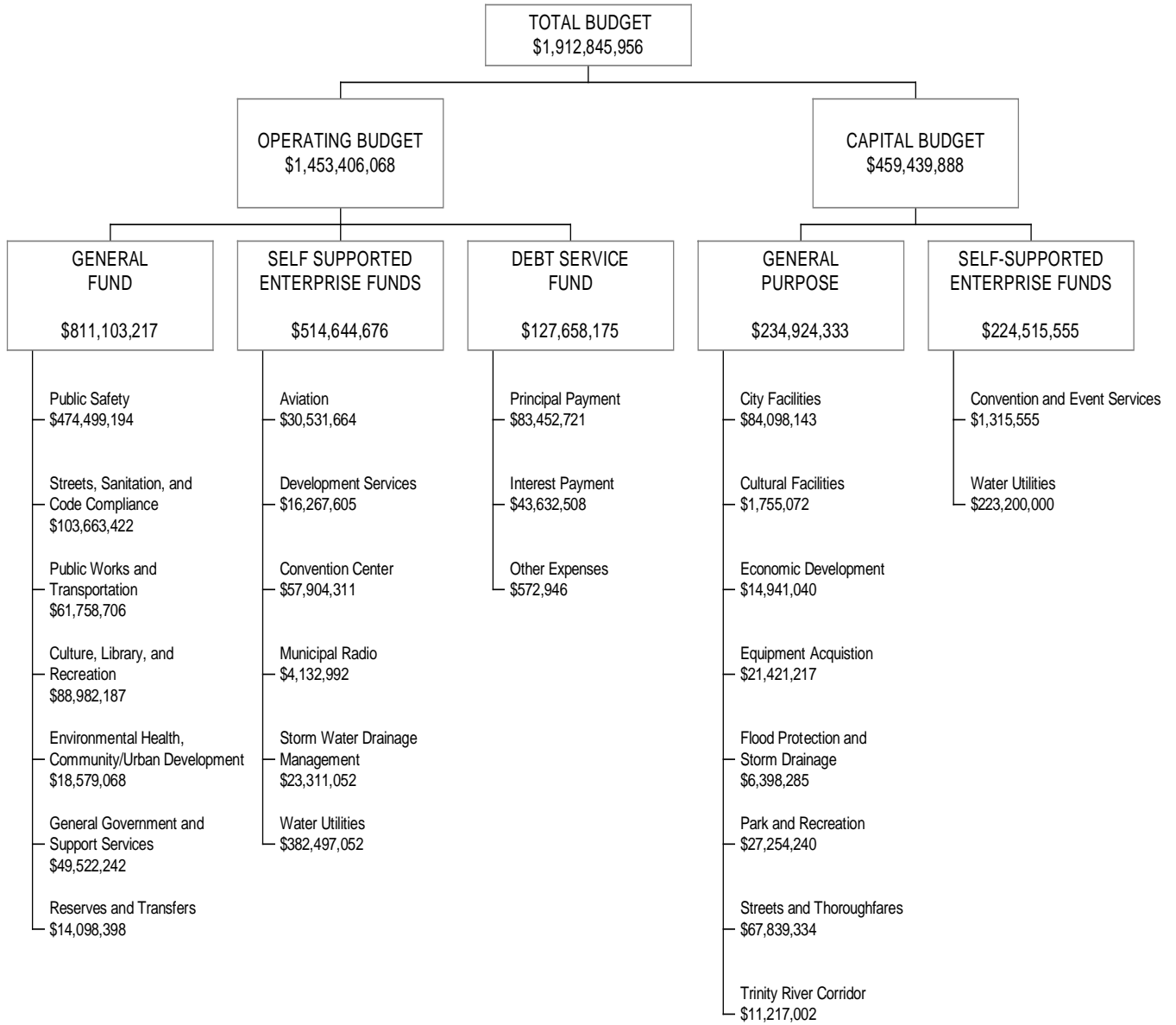
CITYWIDE

- A \$500 one-time lump sum payment for all permanent full-time civilians and uniformed executives (as of 9/30/03) and a \$250 one-time lump sum pro-rated payment for part-time employees (as of 9/30/03) to be issued in January 2004
- A \$300 one-time reduction in health benefit premiums to 2,740 over-65 retirees

2003 BOND PROGRAM PROJECT SCHEDULE FOR FY 2003-04

- \$65,220,122 for Street and Thoroughfares Improvements, including street resurfacing, reconstruction and petitions; alley reconstruction and petitions; sidewalk improvements and petitions; and traffic signals and devices.
- \$25,130,000 for Park and Recreational Facilities
- \$18,400,000 for Phase I Construction of the Levee and \$5,600,000 for sewer line relocation at the McCommas Bluff Landfill
- \$16,825,000 for Northwest Service Center
- \$11,755,000 for a new Animal Shelter
- \$9,538,679 for Library Facilities, including design of the Arcadia Park Branch Library, exterior improvements to the Central Library, land acquisition for the Walnut Hill Library, design of the Timberglen Branch Library and construction of the new West Love Field Branch Library
- \$4,325,657 for Flood Protection and Storm Drainage Facilities Improvement including Phase I of the Gilford-Roanoke Area Relief System
- \$2,000,000 for Land Acquisition for Low/Moderate Income Single-Family Homes
- \$1,563,061 for Site Acquisition for the new Police Academy
- \$1,239,000 for Fire Station Facilities, including land acquisition for Fire Station #35 (Walnut Hill at Mixon) replacement and design of Fire Station #38 (2816 E. Illinois) replacement
- \$473,481 for Cultural Arts Facilities, including renovation of the South Dallas Cultural Center and funds for the Dallas Black Dance Theater Center
- \$450,000 for Phase I Design of the Performing Arts Theater
- \$300,000 for design of Farmers Market Shed No. 2 improvements

ORGANIZATION OF THE TOTAL BUDGET



OPERATING AND CAPITAL BUDGETS

The City of Dallas' budget for FY 2003-04 totals \$1,912,845,956 and consists of an operating budget of \$1,453,406,068 and a capital budget of \$459,439,888. The elements of these two budgets are as follows:

The FY 2003-04 Operating Budget is composed of three major elements:

1. **General Fund: \$811,103,217**

This fund is financed primarily with property taxes, sales taxes, and charges for service fees, and supports a variety of City services including police, fire protection, public works, sanitation collection and other basic services.

2. **Enterprise Funds: \$514,644,676**

These funds are fully supported by charges for services. Water Utilities, Aviation, and Convention and Event Services are all examples of enterprise fund activities.

3. **Debt Service: \$127,658,175**

This fund pays an annual interest and principal costs of general obligation bonds and certificates of obligation issued to finance the City's capital improvement programs and equipment notes issued to purchase fleet and equipment.

The FY 2003-04 Capital Budget is composed of two major elements:

1. **General: \$234,924,333**

These funds are primarily derived from the issuance of general obligation bonds or certificates of obligation and are used to finance citywide capital improvements including streets, fire stations, libraries, and park facilities.

2. **Enterprise: \$224,515,555**

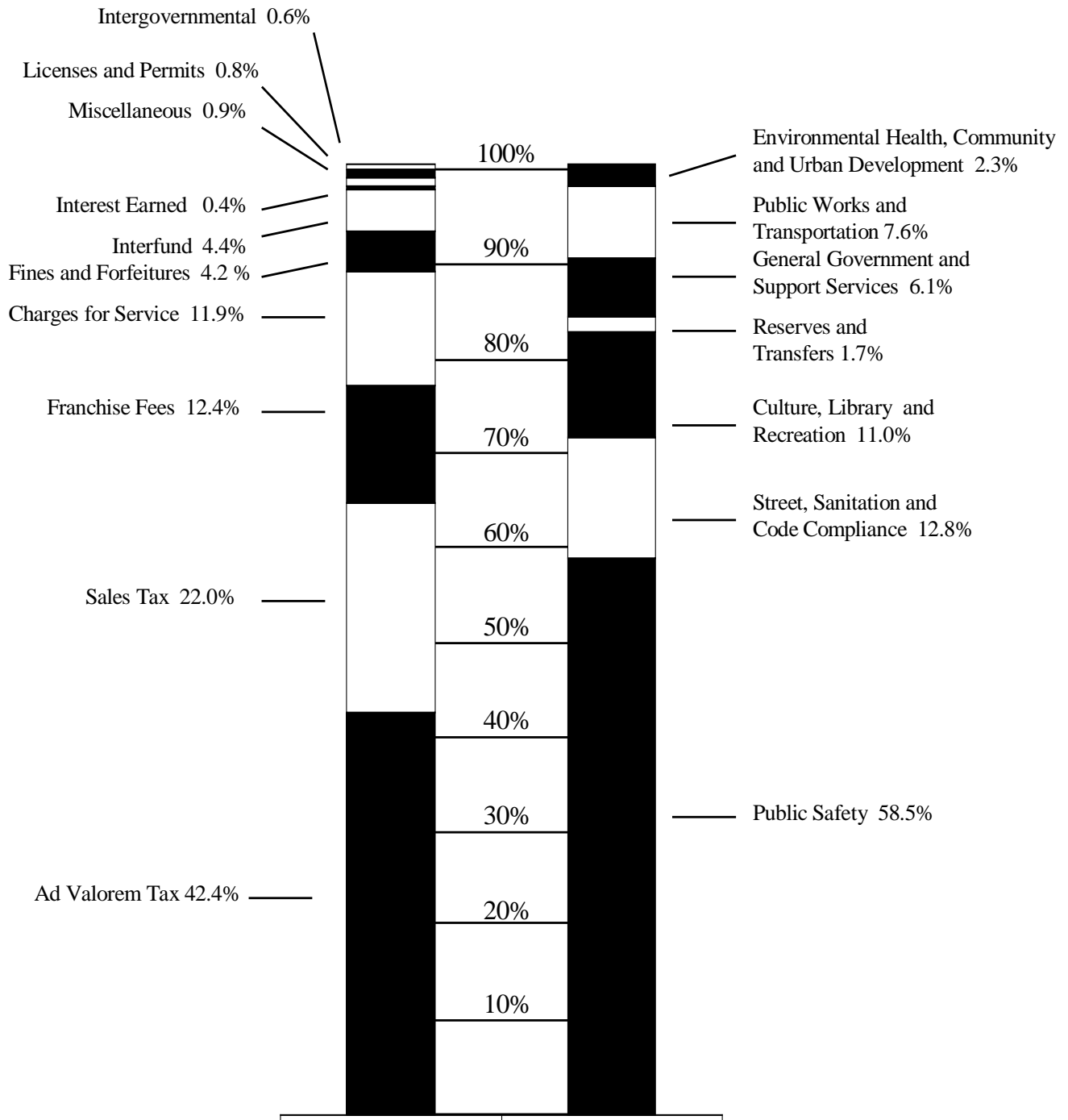
These funds are primarily derived from operating transfers; the issuance of self-supporting revenue bonds or commercial paper and are used to finance capital improvements for enterprise funds.

GENERAL FUND BUDGET

GENERAL FUND REVENUES \$811,103,217	GENERAL FUND EXPENDITURES \$811,103,217
AD VALOREM TAX \$344,206,706	PUBLIC SAFETY \$474,499,194
SALES TAX \$178,391,126	STREET, SANITATION AND CODE COMPLIANCE \$103,663,422
FRANCHISE REVENUES \$100,980,000	PUBLIC WORKS AND TRANSPORTATION \$61,758,706
CHARGES FOR SERVICE \$96,403,025	CULTURE, LIBRARY AND RECREATION \$88,982,187
FINES AND FORFEITURES \$33,737,455	ENVIRONMENTAL, HEALTH, COMMUNITY AND URBAN DEVELOPMENT \$18,579,068
INTERFUND REVENUES \$35,425,916	GENERAL GOVERNMENT AND SUPPORT SERVICES \$49,522,242
OTHER \$21,958,989	RESERVES AND TRANSFERS \$14,098,398

GENERAL FUND

Revenues and Expenditures



Revenues - \$811,103,217 Expenditures - \$811,103,217

GENERAL FUND REVENUES

The General Fund is supported by a variety of revenue sources. The categories are as follows:

Ad Valorem Tax	The largest single source of revenue to the General Fund is the property tax levy on real and personal property.
Sales Tax	The second largest revenue to the General Fund is revenue from the 1% local share of sales tax.
Franchise Revenues	These revenues come from street rental charges to various utilities occupying the public right-of-way and other similar charges.
Licenses and Permits	These are revenues related to various license and permit fees.
Interest Earned	This is interest earnings on the General Fund cash balance.
Intergovernmental Revenue	These are revenues from other governmental agencies for grants due to the General Fund.
Fine and Forfeitures	These revenues come from municipal court cost fees, parking and traffic fines, auto storage and wrecker fees, and library book charges.
Charges for Services	These revenues are derived from user fees and charges in return for specific services provided by the City including sanitation collection, landfill disposal, emergency ambulance service, and park and golf services.
Interfund Revenue	These are revenues from various funds that provide indirect cost payments to the General Fund. In addition, this revenue also includes the Dallas Water Utilities street rental payment and surplus property auction revenue.
Miscellaneous	These are miscellaneous revenues from rental, gifts and donations, and collections for damages to City property.
One Time Resources	These are non-recurring revenues, which will be used for one-time expenses.

GENERAL FUND EXPENDITURES

Public Safety

This category of service includes expenditures for police and fire protection, court services, judiciary, the detoxification facility, and the City's share of costs for the operation of the Lew Sterrett Criminal Justice facility.

Street, Sanitation, and Code Compliance

These expenditures are associated with the operation and maintenance of the City's thoroughfares, streets and alleys, and sanitation collection services. The City's code compliance services are also included in this category.

Culture, Library, and Recreation

The expenditures in this category are for the operation of the City's library system, support of the Arts, operation and maintenance of park and recreation facilities, operation of the Dallas Zoo, and the operation of Fair Park.

Reserves and Transfers

Funds are placed in reserve in accordance with the City's Financial Management Performance Criteria.

General Government and Support Services

These expenditures are for the Mayor and City Council Office, City Managers' Office, City Attorney, City Auditor, City Secretary, and Office of Financial Services. In addition, expenditures related to procurement, personnel and other activities in support of the delivery of City services are included.

Environmental Health, Community, and Urban Development

This category of service includes expenditures for land use planning, zoning, neighborhood housing and rehabilitation, economic development, and health services.

GENERAL FUND Revenue Summary

	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
TAXES					
Ad Valorem Tax	285,238,635	306,776,810	336,929,478	334,122,009	344,206,706
Sales Tax	210,748,994	194,132,603	184,234,503	183,822,814	178,391,126
FRANCHISE REVENUES					
TXU Electric	53,986,223	53,816,698	48,400,000	49,771,783	49,482,000
SBC	28,773,610	28,625,048	28,000,000	26,130,461	24,213,000
TXU Gas	13,237,710	8,103,322	8,586,000	10,251,458	9,378,000
Comcast Cable	5,104,742	4,895,094	5,000,000	4,808,116	5,045,000
Other	8,868,261	12,934,915	10,800,000	10,240,343	12,862,000
TAXES AND FRANCHISES	605,958,175	609,284,490	621,949,981	619,146,984	623,577,832
LICENSES AND PERMITS	6,966,661	6,251,919	6,517,284	6,417,599	6,842,858
INTEREST EARNED	6,193,920	3,337,353	4,341,458	3,017,213	3,141,626
INTERGOVERNMENTAL	3,645,803	4,826,291	4,793,790	4,797,929	4,836,763
FINES AND FORFEITURES					
Municipal Court	23,679,365	20,324,383	20,273,574	19,705,481	21,242,212
Vehicle Towing & Storage	5,793,673	6,281,808	6,686,000	5,875,000	6,456,000
Parking Fines	5,662,900	5,268,194	5,331,493	5,273,810	5,352,118
Public Library	531,469	544,769	685,250	685,250	687,125
TOTAL FINES	35,667,407	32,419,154	32,976,317	31,539,541	33,737,455
CHARGES FOR SERVICE					
Sanitation Service	33,594,985	40,399,597	44,362,655	44,362,655	46,747,259
Park	7,066,103	7,057,736	7,781,471	7,553,347	7,420,305
Private Disposal Fees	13,324,431	10,648,940	12,275,835	13,593,382	13,863,775
Emergency Ambulance	6,764,372	7,881,718	8,991,342	8,991,342	9,070,476
Security Alarm	2,802,602	4,030,219	4,034,964	4,034,964	3,973,383
Street Lighting	1,584,682	1,317,920	1,425,565	1,425,565	1,371,742
Vital Statistics	1,314,182	1,433,530	1,321,541	1,454,967	1,475,000
Parking Services	2,741,741	2,900,511	2,914,272	2,984,545	2,883,926
Other	7,805,411	8,666,978	10,916,295	8,703,091	9,597,159
TOTAL CHARGES	76,998,509	84,337,149	94,023,940	93,103,858	96,403,025
INTERFUND REVENUE	27,257,285	39,588,039	43,261,288	44,248,245	35,425,916
MISCELLANEOUS	7,183,333	7,956,226	7,135,368	7,329,392	7,137,742
TOTAL REVENUES	769,871,093	788,000,621	814,999,426	809,600,761	811,103,217
USE OF ONE-TIME RESOURCES	8,418,000	0	0	0	0
TOTAL RESOURCES	778,289,093	788,000,621	814,999,426	809,600,761	811,103,217

GENERAL FUND

Expenditure Summary

	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
DEPARTMENTS:					
Building Services (see note 1)	25,649,082	25,907,914	26,675,500	26,005,932	28,021,791
Business Development & Procurement Services	2,162,575	2,549,989	2,419,468	2,386,861	2,249,448
City Attorney's Office	10,101,736	10,481,154	10,006,616	9,876,616	9,922,948
City Auditor's Office (see note 1)	3,074,564	3,030,001	2,856,608	2,856,608	2,187,846
City Manager's Office	2,702,929	2,315,625	1,918,256	1,966,734	1,904,960
City Secretary's Office	1,288,053	1,202,431	1,102,802	1,092,209	1,120,185
Civil Service	1,946,924	2,222,742	1,739,922	1,739,922	1,671,710
Code Compliance (see notes 1 and 2)	19,032,647	20,556,175	20,107,462	20,050,862	19,473,246
Court and Detention Services	10,750,122	10,718,818	10,550,047	10,610,921	10,622,981
Development Services (see note 1)	0	0	5,308,674	5,070,473	4,080,951
Economic Development	2,681,977	2,440,706	*	*	*
Environmental and Health Services (see notes 1 and 2)	14,159,901	13,905,600	13,708,422	13,167,070	13,089,185
Fire (see note 1)	150,471,587	150,172,648	162,577,508	162,657,173	165,381,231
Housing (see note 2)	2,765,766	3,243,448	1,175,584	1,171,544	1,408,932
Human Resources	3,740,222	3,694,480	3,020,367	2,952,499	2,709,797
Judiciary	1,851,573	1,901,314	1,917,145	1,999,974	1,886,294
Library	22,685,500	22,600,096	22,796,425	22,500,766	22,299,101
Mayor and Council	1,838,932	2,459,194	2,538,699	2,524,744	2,545,757
Non-Departmental	13,260,233	12,278,820	11,933,514	12,040,514	11,741,372
Office of Cultural Affairs (see note 1)	12,921,261	12,193,071	12,167,228	11,958,328	12,908,141
Office of Financial Services (see note 2)	9,521,360	9,718,217	10,052,359	9,949,095	10,047,897
Office of International Affairs	624,307	561,320	*	*	*
Office of Property Management	1,152,083	1,297,337	*	*	*
Park and Recreation (see note 1)	56,664,649	59,402,607	57,054,484	56,295,936	53,774,945
Planning and Development	2,485,173	2,078,112	*	*	*
Police (see note 1)	273,416,022	284,902,619	293,200,551	292,488,037	290,322,251
Public Works and Transportation (see note 1)	16,159,808	16,910,460	18,658,902	17,923,678	19,063,032
Sanitation Services	43,260,936	49,533,831	53,016,056	51,798,068	53,172,108
Street Lighting	13,506,811	13,199,442	10,817,425	13,133,665	14,673,883
Street Services (see note 1)	36,835,261	30,769,811	36,094,820	34,522,645	31,018,068
DEPARTMENTS SUBTOTAL	756,711,994	772,247,982	793,414,844	788,740,874	787,298,060
CONTRACTS:					
Dallas Central Appraisal District	2,394,826	2,324,185	2,310,855	2,310,855	2,332,619
Elections	449,196	2,092,979	1,027,868	760,337	227,237
Independent Audit	244,014	253,460	258,065	448,327	423,000
Jail Contract - Lew Sterrett	5,905,747	6,363,081	6,272,636	6,272,636	6,286,437
Dallas County Tax Collection	0	424,658	437,466	426,786	437,466
CONTRACTS SUBTOTAL	8,993,783	11,458,363	10,306,890	10,218,941	9,706,759
APPROPRIATED RESERVES:					
Transfer to Capital Construction	0	0	0	0	1,351,371
Over-65 Retiree EHB Supplement	0	0	0	0	822,000
Salary Reserve	0	0	200,000	0	200,000
Contingency Reserve	3,211,120	1,349,916	2,479,077	2,479,077	1,129,130
Emergency Reserve	1,000,000	1,930,411	811,179	811,179	1,561,126
Liability Reserve/Claims Fund	8,308,730	2,959,888	7,787,436	7,316,936	9,034,771
APPROPRIATED RESERVES SUBTOTAL	12,519,850	6,240,215	11,277,692	10,607,192	14,098,398
TOTAL GENERAL FUND	778,225,627	789,946,560	814,999,426	809,567,007	811,103,217

* Included in Development Services

Note 1 Transferred \$3.0M eligible cost to CDBG from Sale of Section 108 - Intown Housing Loan Portfolio

Note 2 Transferred \$2.3M eligible cost to CDBG

Note 3 All departments include \$11.9M net reduction for Service Incentive Pay and establishment of longevity pay for eligible civilian employees

Note 4 All departments include \$8.8M reduction in City's cost for employee benefits

Note 5 All departments include funding for \$500 lump sum payment for all permanent civilian full-time and uniformed executives and prorated \$250 for part-time civilian employees

GENERAL FUND

Statement of Revenues and Expenditures

	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
BEGINNING FUND BALANCE	32,916,213	24,561,679	22,615,740	22,615,740	22,649,494
REVENUES:					
Ad Valorem Taxes	285,238,635	306,776,810	336,929,478	334,122,009	344,206,706
Sales Tax	210,748,994	194,132,603	184,234,503	183,822,814	178,391,126
Franchise Fees	109,970,546	108,375,077	100,786,000	101,202,161	100,980,000
Licenses and Permits	6,966,661	6,251,919	6,517,284	6,417,599	6,842,858
Interest Earnings	6,193,920	3,337,353	4,341,458	3,017,213	3,141,626
Intergovernmental	3,645,803	4,826,291	4,793,790	4,797,929	4,836,763
Fines and Forfeitures	35,667,407	32,419,154	32,976,317	31,539,541	33,737,455
Service Fees	76,998,509	84,337,149	94,023,940	93,103,858	96,403,025
Interfund Revenue	27,257,285	39,588,039	43,261,288	44,248,245	35,425,916
Miscellaneous	7,183,333	7,956,226	7,135,368	7,329,392	7,137,742
TOTAL REVENUES	769,871,093	788,000,621	814,999,426	809,600,761	811,103,217
TOTAL RESOURCES AVAILABLE	802,787,306	812,562,300	837,615,166	832,216,501	833,752,711
EXPENDITURES:					
General Government & Support Services	53,877,647	56,345,272	51,622,865	51,332,107	49,522,242
Public Safety	442,395,051	454,058,480	474,517,887	474,028,741	474,499,194
Street, Sanitation and Code Compliance	99,128,844	100,859,817	109,218,338	106,371,575	103,663,422
Public Works and Transportation	55,315,701	56,017,816	56,151,827	57,063,275	61,758,706
Culture, Library and Recreation	92,271,410	94,195,774	92,018,137	90,755,030	88,982,187
Env. Health, Comm. & Urban Development	22,717,124	22,229,186	20,192,680	19,409,087	18,579,068
Reserves and Transfers	12,519,850	6,240,215	11,277,692	10,607,192	14,098,398
Internal Service Funds Savings	0	0	0	0	0
TOTAL EXPENDITURES	778,225,627	789,946,560	814,999,426	809,567,007	811,103,217
OTHER FINANCING USES	0	0	0	0	0
ENDING FUND BALANCE	24,561,679	22,615,740	22,615,740	22,649,494	22,649,494

INTERNAL SERVICE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
Information Technology					
Beginning Fund Balance	4,313,905	3,357,035	1,470,227	1,470,227	5,127,729
Revenue	24,335,368	26,984,286	30,432,715	30,391,891	31,088,368
Expenditure	25,292,238	28,871,094	29,319,285	26,734,389	33,526,832
Ending Fund Balance	<u>3,357,035</u>	<u>1,470,227</u>	<u>2,583,657</u>	<u>5,127,729</u>	<u>2,689,265</u>
Radio Services					
Beginning Fund Balance	1,949,982	1,518,766	1,744,124	1,744,124	1,113,183
Revenue	5,402,824	5,088,359	3,771,927	4,004,619	2,971,927
Expenditure	5,834,040	4,863,001	4,637,402	4,635,560	3,579,820
Ending Fund Balance	<u>1,518,766</u>	<u>1,744,124</u>	<u>878,649</u>	<u>1,113,183</u>	<u>505,290</u>
Equipment Services					
Beginning Fund Balance	7,277,170	5,969,805	3,792,443	3,792,443	3,128,947
Revenue	39,334,299	35,137,531	33,020,692	32,057,377	30,641,676
Expenditure	40,641,664	37,314,893	33,096,438	32,720,873	30,753,592
Ending Fund Balance	<u>5,969,805</u>	<u>3,792,443</u>	<u>3,716,697</u>	<u>3,128,947</u>	<u>3,017,031</u>
Express Business Center					
Beginning Fund Balance	1,230,782	794,016	332,343	332,343	494,861
Revenue	3,875,400	3,695,877	3,925,133	4,057,308	4,310,636
Expenditure	4,312,166	4,157,550	3,994,790	3,894,790	4,127,948
Ending Fund Balance	<u>794,016</u>	<u>332,343</u>	<u>262,686</u>	<u>494,861</u>	<u>677,549</u>

Note 1 All Internal Service Fund departments include \$0.4M net reduction for Service Incentive Pay and establishment of longevity pay for eligible civilian employees

Note 2 All Internal Service Fund departments include \$0.4M reduction in City's cost for employee benefits

ENTERPRISE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
Aviation					
Beginning Fund Balance	14,931,778	7,374,219	2,356,102	2,356,102	3,916,313
Revenue	30,647,203	25,675,632	29,228,272	27,634,872	28,842,431
Expenditure	38,204,762	30,693,749	31,247,661	26,074,661	30,531,664
Ending Fund Balance	<u>7,374,219</u>	<u>2,356,102</u>	<u>336,713</u>	<u>3,916,313</u>	<u>2,227,080</u>
Convention and Event Services					
Beginning Fund Balance	17,750,433	10,958,692	4,631,110	4,631,110	3,290,067
Revenue	66,186,968	56,308,733	62,583,836	55,304,169	57,744,347
Expenditure	72,978,709	62,636,315	62,932,019	56,645,212	57,904,311
Ending Fund Balance	<u>10,958,692</u>	<u>4,631,110</u>	<u>4,282,927</u>	<u>3,290,067</u>	<u>3,130,103</u>
Development Services*					
Beginning Fund Balance	2,496,972	2,001,343	747,328	747,328	1,710,328
Revenue	10,829,400	10,827,845	15,843,562	15,843,562	16,258,562
Expenditure	11,325,029	12,081,860	15,237,480	14,880,562	16,267,605
Ending Fund Balance	<u>2,001,343</u>	<u>(1,254,015)</u>	<u>1,353,410</u>	<u>1,710,328</u>	<u>1,701,285</u>
Municipal Radio					
Beginning Fund Balance	4,285,557	4,682,089	4,734,139	4,734,139	4,747,688
Revenue	4,436,015	3,609,096	4,950,000	3,384,769	4,264,010
Expenditure	4,039,483	3,557,046	4,107,982	3,371,220	4,132,992
Ending Fund Balance	<u>4,682,089</u>	<u>4,734,139</u>	<u>5,576,157</u>	<u>4,747,688</u>	<u>4,878,706</u>

*Prior to FY 2002-03, department was called Building Inspection

Note 1 All Enterprise Fund departments include \$1.4M net reduction for Service Incentive Pay and establishment of longevity pay for eligible civilian employees

Note 2 All Enterprise Fund departments include \$1.6M reduction in City's cost for employee benefits

ENTERPRISE FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
Storm Water Drainage Management					
Beginning Fund Balance	1,406,275	1,395,494	1,220,972	1,220,972	1,055,917
Revenue	19,465,329	19,846,131	19,745,000	19,745,000	23,311,052
Expenditure	19,476,110	20,020,653	19,910,055	19,910,055	23,311,052
Ending Fund Balance	<u>1,395,494</u>	<u>1,220,972</u>	<u>1,055,917</u>	<u>1,055,917</u>	<u>1,055,917</u>
Water Utilities					
Beginning Fund Balance	42,233,603	41,665,609	35,048,212	35,048,212	35,048,212
Revenue	359,823,283	332,902,468	371,385,862	345,421,053	389,637,052
Expenditure	360,391,277	339,519,865	371,385,862	345,421,053	382,497,052
Ending Fund Balance	<u>41,665,609</u>	<u>35,048,212</u>	<u>35,048,212</u>	<u>35,048,212</u>	<u>42,188,212</u>

Note 1 All Enterprise Fund departments include \$1.4M net reduction for Service Incentive Pay and establishment of longevity pay for eligible civilian employees

Note 2 All Enterprise Fund departments include \$1.6M reduction in City's cost for employee benefits

OTHER FUNDS
Statement of Revenues and Expenditures

DEPARTMENT	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
9-1-1 System Operations					
Beginning Fund Balance	3,961,351	6,331,020	3,096,904	3,096,904	944,585
Revenue	14,442,017	14,145,469	14,442,922	13,724,580	13,686,488
Expenditure	12,072,348	17,379,585	16,141,211	15,876,899	13,517,687
Ending Fund Balance	<u>6,331,020</u>	<u>3,096,904</u>	<u>1,398,615</u>	<u>944,585</u>	<u>1,113,386</u>
Employee Benefits					
Beginning Fund Balance	21,692,662	5,824,810	6,272,542	6,272,542	52,439
Revenue	62,362,674	78,093,134	82,390,462	81,757,302	91,089,516
Expenditure	78,230,526	77,645,402	88,018,272	87,977,405	89,889,274
Ending Fund Balance	<u>5,824,810</u>	<u>6,272,542</u>	<u>644,732</u>	<u>52,439</u>	<u>1,252,681</u>
Risk Management *					
Beginning Fund Balance	(6,408,488)	(18,472,074)	(21,671,072)	(21,671,072)	(22,904,711)
Revenue	26,617,872	29,526,702	35,629,198	35,838,905	39,522,464
Expenditure	38,681,458	32,725,700	36,030,317	37,072,544	39,285,666
Ending Fund Balance	<u>(18,472,074)</u>	<u>(21,671,072)</u>	<u>(22,072,191)</u>	<u>(22,904,711)</u>	<u>(22,667,913)</u>
Debt Service					
Beginning Fund Balance	4,219,095	5,232,522	1,639,757	1,639,757	861,144
Revenue	126,759,174	130,037,136	129,340,230	129,472,955	133,118,155
Expenditure	125,745,747	133,629,901	130,221,006	130,251,568	127,658,175
Ending Fund Balance	<u>5,232,522</u>	<u>1,639,757</u>	<u>758,981</u>	<u>861,144</u>	<u>6,321,124</u>

* Includes liabilities of \$24 million for workers' compensation and other claims expected to be paid in the following year.

The adopted budget includes funding to pay these claims.

Note 1 All Other Fund departments include \$21K net reduction for Service Incentive Pay and establishment of longevity pay for eligible civilian employees

Note 2 All Other Fund departments include \$33K reduction in City's cost for employee benefits

FULL TIME EQUIVALENT SUMMARY TOTAL FTEs

DEPARTMENT	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
GENERAL FUND					
Building Services	281.3	258.3	240.4	243.7	226.7
Business Development & Procurement Services	34.3	36.4	33.1	33.1	33.1
City Attorney's Office	122.9	124.1	122.4	118.4	123.4
City Auditor's Office	39.8	40.4	37.6	37.0	27.0
City Manager's Office	32.5	24.5	22.1	22.9	23.1
City Secretary's Office	15.2	14.4	17.0	13.0	17.0
Civil Service	27.2	30.6	25.3	23.9	25.3
Code Compliance	327.6	340.2	325.3	325.3	326.6
Court and Detention Services	199.0	188.4	181.0	176.1	182.0
Development Services	***	***	70.9	68.3	72.3
Economic Development	33.3	29.7	**	**	**
Elections	1.0	4.0	4.0	4.0	4.0
Environmental and Health Services	233.2	229.5	212.6	198.5	210.2
Fire	2,057.2	2,059.9	2,092.3	2,063.8	2,072.2
Housing	32.5	40.4	12.0	12.0	12.0
Human Resources	50.9	41.3	31.7	31.7	27.7
Judiciary	29.3	29.2	32.6	34.0	34.6
Library	427.2	417.3	402.7	402.7	397.3
Mayor and Council	30.5	29.9	28.3	29.7	29.0
Non-Departmental	5.7	3.0	0.0	0.0	0.0
Office of Cultural Affairs	53.2	42.2	36.7	36.2	38.7
Office of Financial Services	122.9	81.6	90.6	87.8	91.9
Office of International Affairs	7.7	6.5	**	**	**
Office of Property Management	25.8	24.4	**	**	**
Park and Recreation	1,153.5	1,139.1	1,091.5	1,058.2	1,067.1
Planning and Development	41.3	35.3	**	**	**
Police	3,747.5	3,766.4	3,779.0	3,766.2	3,742.4
Public Works and Transportation	438.2	428.2	408.2	383.4	383.3
Sanitation Services	553.4	566.6	577.7	586.7	604.2
Street Lighting	2.0	1.0	0.0	0.0	0.8
Street Services	711.3	650.2	653.8	611.9	646.8
TOTAL GENERAL FUND	10,837.2	10,683.0	10,528.8	10,368.5	10,418.7
Total Civilian	6,071.4	5,878.7	5,629.3	5,506.9	5,512.6
Total Fire Uniform	1,793.8	1,779.0	1,818.6	1,787.6	1,807.0
Total Police Uniform	2,972.0	3,025.3	3,080.9	3,074.0	3,099.1
Total Uniform	4,765.8	4,804.3	4,899.5	4,861.6	4,906.1

**Total FTEs include Regular, Overtime,
Temporary Help and Day Labor**

** Included in Development Services

*** Previously included in Economic Development, Office of Property Management, Office of International Affairs, Planning, Public Works & Transportation, Fire, Building Inspection

FULL TIME EQUIVALENT SUMMARY

TOTAL FTEs

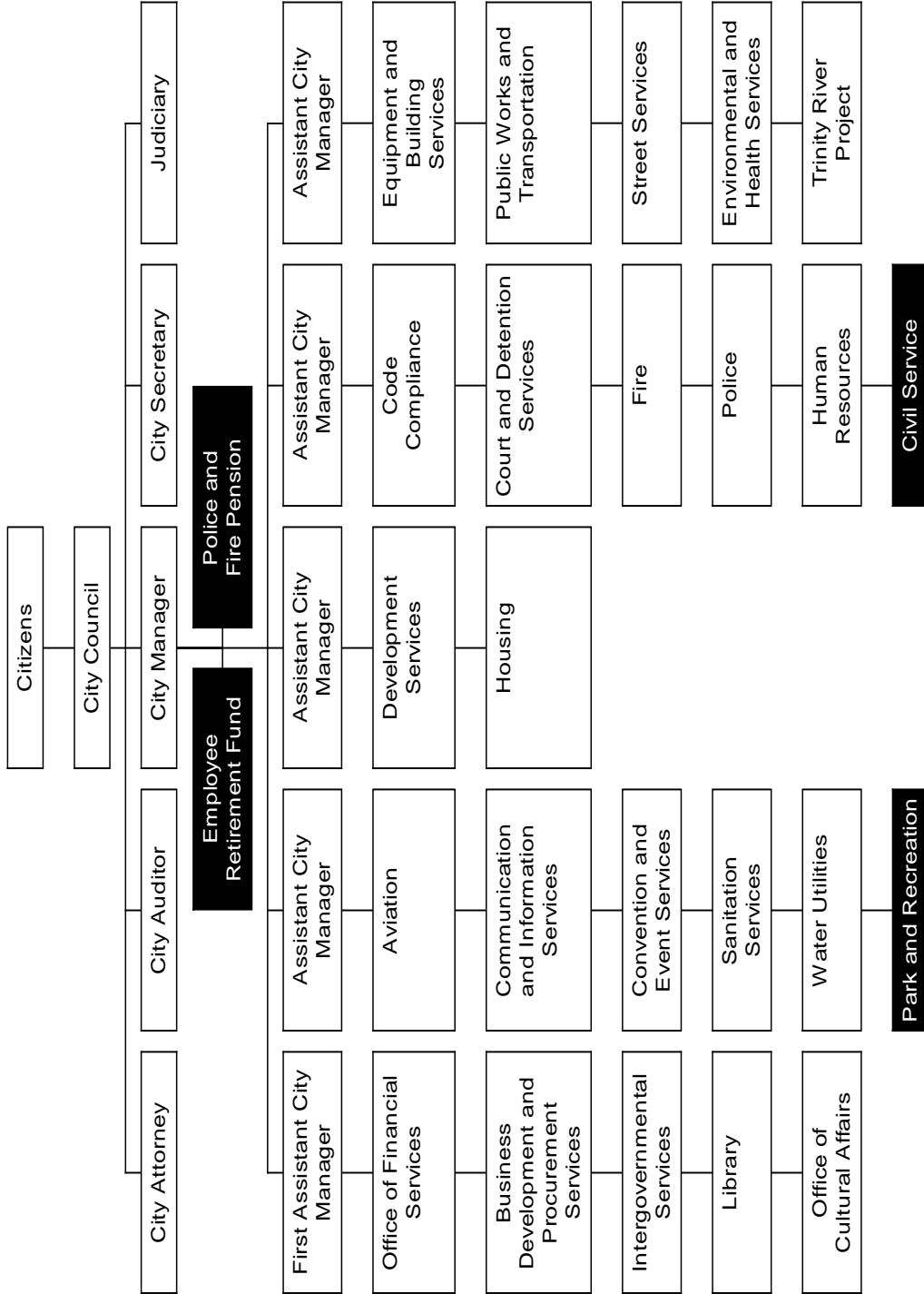
DEPARTMENT	FY 2000-01 ACTUAL	FY 2001-02 ACTUAL	FY 2002-03 BUDGET	FY 2002-03 ESTIMATE	FY 2003-04 ADOPTED
INTERNAL SERVICE FUNDS					
Information Technology	203.7	191.9	176.2	172.0	170.8
Radio Services	49.8	46.1	42.9	41.8	36.9
Equipment Services	338.6	282.4	276.0	242.0	204.2
Express Business Center	15.4	17.3	14.5	17.5	14.5
TOTAL INTERNAL SERVICE FUNDS	607.5	537.7	509.6	473.3	426.4
ENTERPRISE FUNDS					
Aviation	148.5	146.8	156.8	153.3	156.8
Convention and Event Services	231.0	151.2	189.1	176.6	185.1
Municipal Radio	23.9	24.3	26.0	24.1	26.0
Development Services *	149.7	142.3	192.6	169.7	196.8
Dallas Water Utilities	1,558.3	1,465.7	1,443.4	1,476.6	1,563.1
TOTAL ENTERPRISE FUNDS	2,111.4	1,930.3	2,007.9	2,000.3	2,127.8
OTHER FUNDS					
9-1-1 System Operations	3.8	4.0	3.0	2.8	3.0
Employee Benefits	27.1	11.5	20.3	18.0	28.3
Risk Management	23.5	24.1	24.0	24.0	21.0
TOTAL OTHER FUNDS	54.4	39.6	47.3	44.8	52.3
TOTAL FULL TIME EQUIVALENTS	13,610.5	13,190.6	13,093.6	12,886.9	13,025.2
Total Civilian	8,844.7	8,386.3	8,194.1	8,025.3	8,119.1
Total Fire Uniform	1,793.8	1,779.0	1,818.6	1,787.6	1,807.0
Total Police Uniform	2,972.0	3,025.3	3,080.9	3,074.0	3,099.1
Total Uniform	4,765.8	4,804.3	4,899.5	4,861.6	4,906.1

* Prior to FY 03, department was called Building Inspection

**Total FTEs include Regular, Overtime,
Temporary Help and Day Labor**

ORGANIZATIONAL CHART

FY 2003-04 CITY OF DALLAS ORGANIZATIONAL CHART



NOTE: Shading indicates Liaison Relationship

