

BASF Report 2021





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To Our Shareholders
Management's Report
Corporate Governance
Consolidated Financial Statements

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Ten-Year Summary

THIRD C	2012ª	2013 ^b	2014	2015	2016	2017	2018	2019	2020	2021
Statement of income										
Sales	72,129	73,973	74,326	70,449	57,550	61,223°	60,220 ^d	59,316	59,149	78,598
Income from operations (EBIT)	6,742	7,160	7,626	6,248	6,275	7,587°	5,974 ^d	4,201	-191	7,677
Income before income taxes	5,977	6,600	7,203	5,548	5,395	6,882°	5,233 ^d	3,302	-1.562	7,448
Income after taxes from continuing operations		_	-	_	_	5,592	4,116 ^d	2,546	-1.471	6,018
Income after taxes from discontinued operations		_	-	_	_	760	863 ^d	5,945	396	-36
Income after taxes	5,067	5,113	5,492	4,301	4,255	6,352	4,979	8,491	-1.075	5,982
Net income	4,819	4,792	5,155	3,987	4,056	6,078	4,707	8,421	-1.060	5,523
Income from operations before depreciation and amortization (EBITDA)	10,009	10,432	11,043	10,649	10,526	10,765°	8,970 ^d	8,185	6,494	11,355
EBIT before special items	6,647	7,077	7,357	6,739	6,309	7,645°	6,281 ^d	4,643	3,560	7,768
Capital expenditures, depreciation and amortization										
Additions to property, plant and equipment and intangible assets	5,263	7,726	7,285	6,013	7,258	4,364	10,735	4,097	4,869	4,881
of which property, plant and equipment	4,084	6,428	6,369	5,742	4,377	4,028	5,040	3,842	4,075	4,410
Depreciation and amortization of property, plant and equipment and intangible assets	3,267	3,272	3,417	4,401	4,251	4,202	3,750 ^d	4,146	6,685	3,678
of which property, plant and equipment	2,594	2,631	2,770	3,600	3,691	3,586	3,155 ^d	3,408	5,189	3,064
Employees at year-end	110,782	112,206	113,292	112,435	113,830	115,490	122,404	117,628	110,302	111,047
Personnel expenses		9,285	9,224	9,982	10,165	10,610	10,659	10,924	10,576	11,097
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Research and development expenses	1,732	1,849	1,884	1,953	1,863	1,843°	1,994 ^d	2,158	2,086	2,216

a We have applied International Reporting Standards IFRS 10 and 11 as well as International Accounting Standard 19 (revised) since January 1, 2013. Figures for 2012 have been restated; no restatement was made for 2011 and earlier.

b Figures for 2013 have been adjusted to reflect the dissolution of the natural gas trading business disposal group.

c Figures for 2017 were restated with the presentation of the oil and gas activities as discontinued operations. For more information, see Note 1.4 to the Consolidated Financial Statements from page 203 onward

d Figures for 2018 were restated with the presentation of the construction chemicals activities as discontinued operations. For more information, see Note 1.4 to the Consolidated Financial Statements from page 203 onward



Million €	Mil	llion	€
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2012ª	2013b	2014	2015	2016	2017	2018	2019	2020	2021
62,726	64,204	71,359	70,836	76,496	78,768	86,556	86,950	80,292	87,383
35,259	38,253	43,939	46,270	50,550	47,623	43,335	55,960	50,424	52,332
12,193	12,324	12,967	12,537	15,162	13,594	16,554	14,525	13,145	13,499
16,610	19,229	23,496	25,260	26,413	25,258	20,780	21,792	19,647	21,553
27,467	25,951	27,420	24,566	25,946	31,145	43,221	30,990	29,868	35,051
9,581	10,160	11,266	9,693	10,005	10,303	12,166	11,223	10,010	13,868
9,506	10,233	10,385	9,516	10,952	10,801	10,665	9,093	9,466	11,942
1,647	1,827	1,718	2,241	1,375	6,495	2,300	2,427	4,330	2,624
25,621	27,673	28,195	31,545	32,568	34,756	36,109	42,350	34,398	42,081
37,105	36,531	43,164	39,291	43,928	44,012	50,447	44,600	45,894	45,301
12,798	14,407	15,384	15,197	16,312	18,032	20,841	18,377	19,214	17,184
5.25	5.22	5.61	4.34	4.42	6.62°	5.12	9.17	-1.15	6.01
5.64	5.31	5.44	5.00	4.83	6.44°	5.87	4.00	3.21	6.76
6,602	8,100	6,958	9,446	7,717	8,785	7,939	7,474	5,413	7,245
13.9	14.1	14.9	15.1	18.3	17.6°	14.9 ^d	13.8	11.0	14.4
11.0	11.5	11.7	8.7	8.2	9.5°	7.1	4.5	-1.2	9.5
19.9	19.2	19.7	14.4	13.3	18.9	14.1	21.6	-2.8	15.6
					15.4	12.0 ^d	7.7	1.7	13.5
				·					
2,880	2,826	5,853	2,158	2,808	3,130	2,982	3,899	3,946	3,928
2,388	2,480	2,572	2,664	2,755	2,847	2,939	3,031	3,031	3,123 ^f
2.60	2.70	2.80	2.90	3.00	3.10	3.20	3.30	3.30	3.40
	62,726 35,259 12,193 16,610 27,467 9,581 9,506 1,647 25,621 37,105 12,798 5.25 5.64 6,602 13.9 11.0 19.9 -	62,726 64,204 35,259 38,253 12,193 12,324 16,610 19,229 27,467 25,951 9,581 10,160 9,506 10,233 1,647 1,827 25,621 27,673 37,105 36,531 12,798 14,407 5.25 5.22 5.64 5.31 6,602 8,100 13.9 14.1 11.0 11.5 19.9 19.2 2,880 2,826 2,388 2,480	62,726 64,204 71,359 35,259 38,253 43,939 12,193 12,324 12,967 16,610 19,229 23,496 27,467 25,951 27,420 9,581 10,160 11,266 9,506 10,233 10,385 1,647 1,827 1,718 25,621 27,673 28,195 37,105 36,531 43,164 12,798 14,407 15,384 5.25 5.22 5.61 5.64 5.31 5.44 6,602 8,100 6,958 13.9 14.1 14.9 11.0 11.5 11.7 19.9 19.2 19.7 - - - 2,880 2,826 5,853 2,388 2,480 2,572	62,726 64,204 71,359 70,836 35,259 38,253 43,939 46,270 12,193 12,324 12,967 12,537 16,610 19,229 23,496 25,260 27,467 25,951 27,420 24,566 9,581 10,160 11,266 9,693 9,506 10,233 10,385 9,516 1,647 1,827 1,718 2,241 25,621 27,673 28,195 31,545 37,105 36,531 43,164 39,291 12,798 14,407 15,384 15,197 5.25 5.22 5.61 4.34 5.64 5.31 5.44 5.00 6,602 8,100 6,958 9,446 13.9 14.1 14.9 15.1 11.0 11.5 11.7 8.7 19.9 19.2 19.7 14.4 - - - - 2,880 2,826 5,853 2,158 2,388 2,480 2,572	62,726 64,204 71,359 70,836 76,496 35,259 38,253 43,939 46,270 50,550 12,193 12,324 12,967 12,537 15,162 16,610 19,229 23,496 25,260 26,413 27,467 25,951 27,420 24,566 25,946 9,581 10,160 11,266 9,693 10,005 9,506 10,233 10,385 9,516 10,952 1,647 1,827 1,718 2,241 1,375 25,621 27,673 28,195 31,545 32,568 37,105 36,531 43,164 39,291 43,928 12,798 14,407 15,384 15,197 16,312 5.25 5.22 5.61 4.34 4.42 5.64 5.31 5.44 5.00 4.83 6,602 8,100 6,958 9,446 7,717 13.9 14.1 14.9 15.1 18.3 11.0 11.5 11.7 8.7 8.2 19.9 <td>62,726 64,204 71,359 70,836 76,496 78,768 35,259 38,253 43,939 46,270 50,550 47,623 12,193 12,324 12,967 12,537 15,162 13,594 16,610 19,229 23,496 25,260 26,413 25,258 27,467 25,951 27,420 24,566 25,946 31,145 9,581 10,160 11,266 9,693 10,005 10,303 9,506 10,233 10,385 9,516 10,952 10,801 1,647 1,827 1,718 2,241 1,375 6,495 25,621 27,673 28,195 31,545 32,568 34,756 37,105 36,531 43,164 39,291 43,928 44,012 12,798 14,407 15,384 15,197 16,312 18,032 5.25 5.22 5.61 4.34 4.42 6.62° 5.64 5.31 5.44 5.00</td> <td>62,726 64,204 71,359 70,836 76,496 78,768 86,556 35,259 38,253 43,939 46,270 50,550 47,623 43,335 12,193 12,324 12,967 12,537 15,162 13,594 16,554 16,610 19,229 23,496 25,260 26,413 25,258 20,780 27,467 25,951 27,420 24,566 25,946 31,145 43,221 9,581 10,160 11,266 9,693 10,005 10,303 12,166 9,506 10,233 10,385 9,516 10,952 10,801 10,665 1,647 1,827 1,718 2,241 1,375 6,495 2,300 25,621 27,673 28,195 31,545 32,568 34,756 36,109 37,105 36,531 43,164 39,291 43,928 44,012 50,447 12,798 14,407 15,384 15,197 16,312 18,032 20,841 <td>62,726 64,204 71,359 70,836 76,496 78,768 86,556 86,950 35,259 38,253 43,939 46,270 50,550 47,623 43,335 55,960 12,193 12,324 12,967 12,537 15,162 13,594 16,554 14,525 16,610 19,229 23,496 25,260 26,413 25,258 20,780 21,792 27,467 25,951 27,420 24,566 25,946 31,145 43,221 30,990 9,581 10,160 11,266 9,693 10,005 10,303 12,166 11,223 9,506 10,233 10,385 9,516 10,952 10,801 10,665 9,093 1,647 1,827 1,718 2,241 1,375 6,495 2,300 2,427 25,621 27,673 28,195 31,545 32,568 34,756 36,109 42,350 37,105 36,531 43,164 39,291 43,928 44,012</td><td>62,726 64,204 71,359 70,836 76,496 78,768 86,556 86,950 80,292 35,259 38,253 43,939 46,270 50,550 47,623 43,335 55,960 50,424 12,193 12,324 12,967 12,537 15,162 13,594 16,554 14,525 13,145 16,610 19,229 23,496 25,260 26,413 25,258 20,780 21,792 19,647 27,467 25,951 27,420 24,566 25,946 31,145 43,221 30,990 29,868 9,581 10,160 11,266 9,693 10,005 10,303 12,166 11,223 10,010 9,506 10,233 10,385 9,516 10,952 10,801 10,665 9,093 9,466 1,647 1,827 1,718 2,241 1,375 6,495 2,300 2,427 4,330 25,621 27,673 28,195 31,545 32,568 34,756 36,109</td></td>	62,726 64,204 71,359 70,836 76,496 78,768 35,259 38,253 43,939 46,270 50,550 47,623 12,193 12,324 12,967 12,537 15,162 13,594 16,610 19,229 23,496 25,260 26,413 25,258 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32,568 34,756 36,109

a We have applied International Reporting Standards IFRS 10 and 11 as well as International Accounting Standard 19 (revised) since January 1, 2013. Figures for 2012 have been restated; no restatement was made for 2011 and earlier.

b Figures for 2013 have been adjusted to reflect the dissolution of the natural gas trading business disposal group.

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Calculated in accordance with German GAAP

f Based on the number of outstanding shares as of December 31, 2021 (918,478,694)

Glossary and Trademarks

C

CO₂ equivalents

CO₂ equivalents are units for measuring the impact of greenhouse gas emissions on the greenhouse effect. A factor known as the global warming potential (GWP) shows the impact of the individual gases compared with CO₂ as the reference value.

Eco-Efficiency Analysis

The Eco-Efficiency Analysis is a method developed by BASF for S assessing the economic and environmental aspects of products and processes. The aim is to compare products with regard to profitability and environmental compatibility.

Formulation

Formulation describes the combination of one or more active substances with excipients like emulsifiers, stabilizers and other inactive components in order to improve the applicability and effectiveness of various products, such as cosmetics, pharmaceuticals, agricultural chemicals, paints and coatings.

G

Genome editing

Genome editing refers to a series of new molecular biological methods to make specific changes in the genome. Naturally occurring processes are used to make small changes to an organism's genes to modify a specific characteristic. Such techniques have great potential for innovative solutions in healthcare, agriculture and industrial applications, for example.

Peak sales potential

The peak sales potential of the Agricultural Solutions pipeline describes the total peak sales forecast for individual products in the research and development pipeline. Peak sales are the highest sales value to be expected from one year. The pipeline comprises innovative products that have been on the market since 2021 or will be launched on the market by 2031.

SEEbalance®

SEEbalance[®] is the Socio-Eco-Efficiency analysis developed by BASF. It can be used to evaluate and compare the environmental impact, costs and social aspects of products and manufacturing processes. SEEbalance® makes sustainable development measurable and manageable for companies by combining the three dimensions of sustainability - economy, environment and society in an integrated product assessment tool.

Steam cracker

A steam cracker is a plant in which steam is used to "crack" naphtha (petroleum) or natural gas. The resulting petrochemicals are the raw materials used to produce most of BASF's products.

Traits

Traits are commercial plant characteristics, such as an inherent resistance to certain herbicides or an inherent defense against certain insects.

V

Value chain

A value chain describes the successive steps in a production process: from raw materials through various intermediate steps, such as transportation and production, to the finished product.

Verbund

In the BASF Verbund, plants are intelligently connected. In this system, chemical processes consume less energy, produce higher product yields and conserve resources. The by-products of one plant serve as feedstock elsewhere, creating efficient value chains from basic chemicals to high value-added solutions such as coatings or crop protection products. Our Verbund concept - realized in production, technologies, the market and digitalization - enables innovative solutions for a sustainable future.

Trademarks^a

Net Promoter System®

Registered trademark of Bain & Company, Inc.

Responsible Care®

Registered trademark of the European Chemical Industry Council

All other trademarks referred to in the BASF Report are registered trademarks of the BASF Group (identified with the ® symbol), trademarks pending (identified with the ™ symbol), or trademarks used by the BASF Group.

a Trademarks are not registered/used in all countries.

Quarterly Statement Q1 2022 / Annual Shareholders' Meeting 2022

April 29, 2022

Half-Year Financial Report 2022

July 27, 2022

Quarterly Statement Q3 2022

October 26, 2022

BASF Report 2022

February 24, 2023

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Further information

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